

ONE CROWN

PLACE



IBSEC4D

PROJECT CASE **STUDY**



DIGITAL CONSTRUCTION WEEK LONDON 17 - 18 OCT 2018 INNOVATION IN THE BUILT ENVIRONMENT











Gareth Berridge
Senior Design Manager



Richard Baglow
Business Development
Director

Speakers



- 1. Overview
- 2. BIM Strategy
- 3. PCSA Technical Model Management
- 4. PCSA Site Logistics
- 5. PCSA Early Engagement
- 6. PCSA Builderswork Strategy
- 7. Main Contract
- 8. Sub-Contractor Development
- 9. Onsite Digital Construction
- 10.Q & A

Agenda



Overview

Project Team

AlloyMtd

CBRE

CLIENT

MANAGEMENT



MAIN CONTRACTOR



COST CONSULTANT



ARCHITECT



MEP CONSULTANT



STRUCTURAL ENGINEER



TECHNICAL MODEL MANAGER



RETAINED FAÇADE SURVEYS



SKANSKA







Severfield



PERMASTEELISA GROUP

Ambar Kelly





STONEBATHWEAR

TClarke

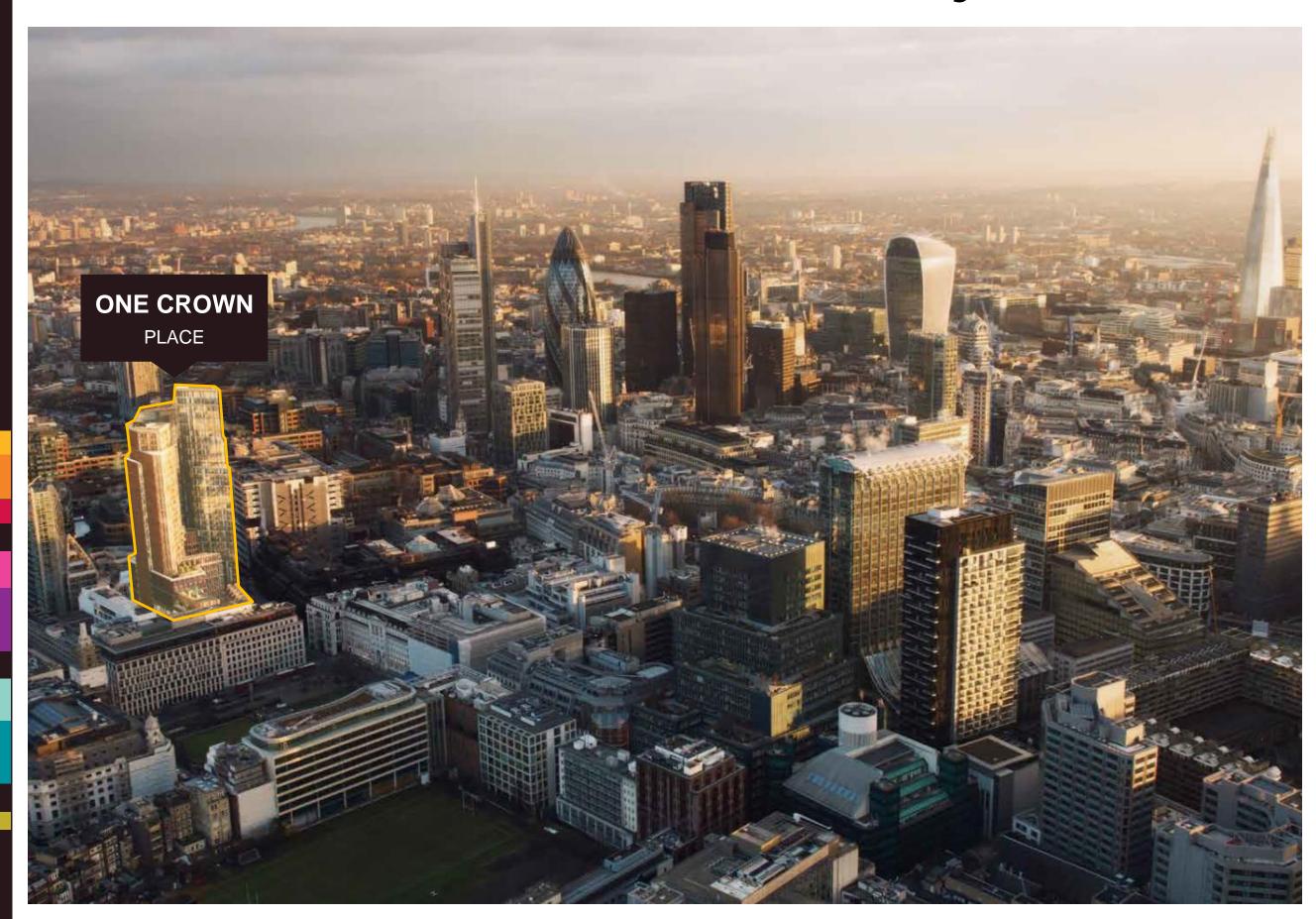


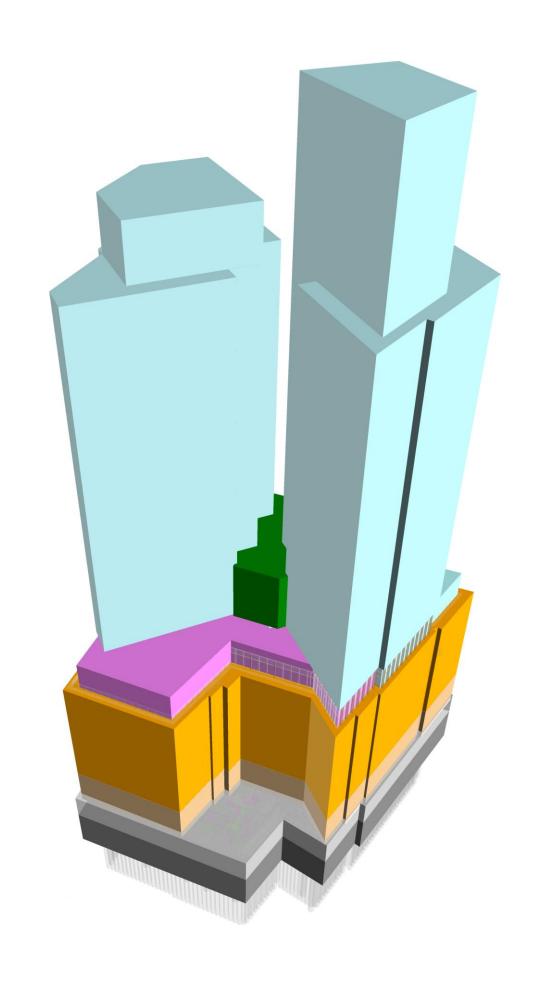




SUB & TRADE CONTRACTORS SO FAR

Project Location





Project Overview

- Mixed Use Scheme
- Mace Major Projects
- Circa £230M Construction Cost
- North Tower 30 Storeys
- South Tower 35 Storeys

B2 Plant

B1 Plant/Cycle Store/Changing

Ground Retail/Office/Entrances

L1 – L6 CAT A Offices

L7 Amenities & Plant

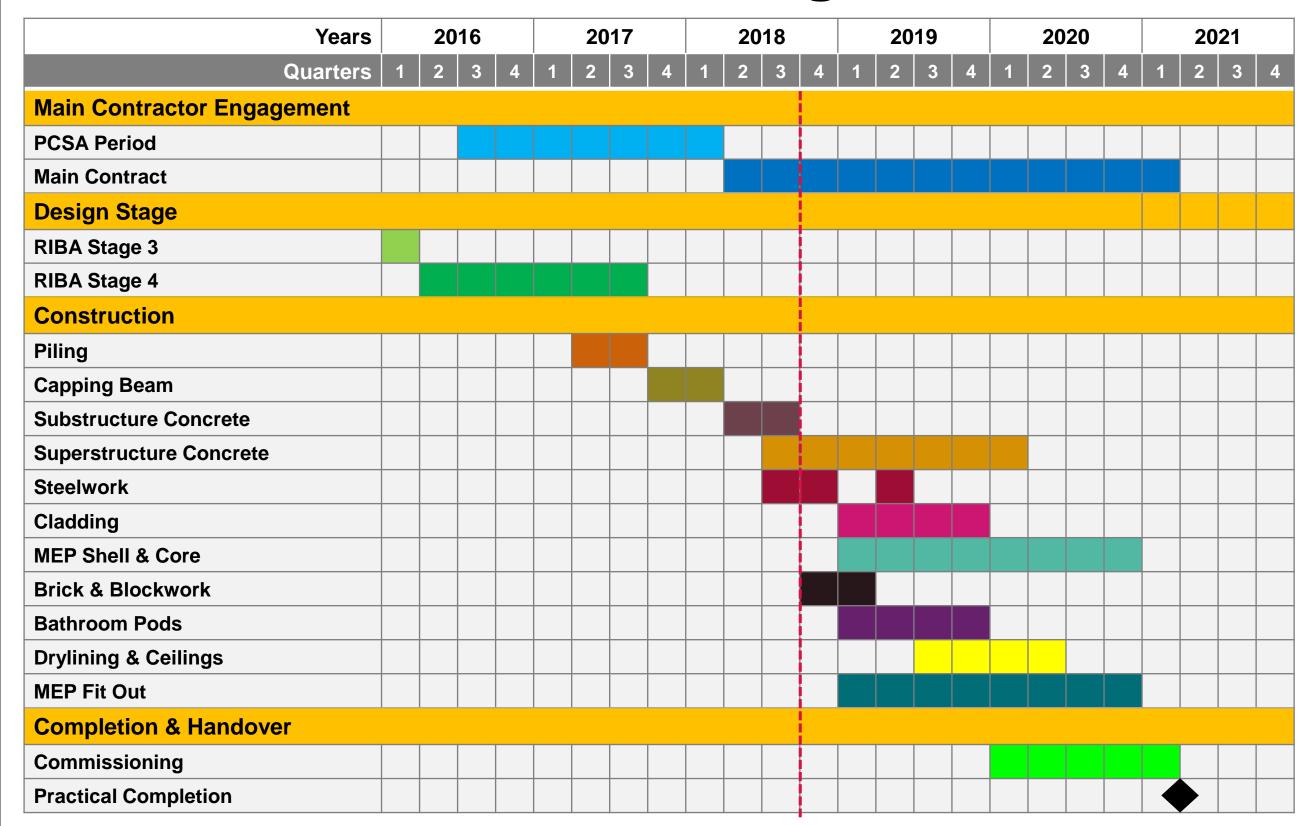
L10 Plant

Risers

235No. Residential Units



Programme Overview





BIM Strategy

The BIM Strategy



Building Information Modelling (BIM) policy statement

This statement sets out Mace's strategic Building Information Modelling (BIM) commitments.

Our goal is to redefine how we can better create and care for the built environment. We are committed to making a difference through Building Information Modelling and digitally integrated working.

Our commitment:

At Mace we believe our customers should receive the very best experience. The purpose of the Mace $\mathrm{Bi} M_1$ delivery model ALi360 is to optimise outcomes and service delivery for our clients at all stages of the project life cycle.



ALi360 is pivotal to our mission of operational excellence; it utilises digital tools, integrated processes and structured data sets to visualise, simulate and optimise the asset. This is underpinned by our people and culture of innovation and collaborative working.

In support of these objectives we have formulated a set of ALi360 commitments that we will deliver to each of our customers, project teams and stakeholders:

- Enhance outcomes in safety, efficiency and sustainability through a collaborative and connected BIM working environment.
- All projects should have a digital strategy (by using BIM) which is aimed at reducing risk and add value through enhanced 3D communication and transparent data transactions.
- Develop cross-discipline digital enabled workflows and provide training to ensure Mace staff are equipped with the skill necessary to delivery digitally driven projects.
- Use BIM tools and techniques to optimise the design and delivery of Mace projects. Enabling a digitally integrated process, where we build twice, once virtually and once on the site.
- Actively engage and support our supply chain to help them develop their BIM capability and share knowledge in

- Create a digital strategy (using open data standards) allowing for the creation of structured data sets which can be used to enhance our efficiency in delivery and aftercare of projects.
- To develop methods for Mace to be recognised as a leader in the changes being created by the move to a digitally driven built environment.
- Continue to drive BIM Level 2 across the wider industry over the next 2 years (to meet 2020 agenda). To further form the essential foundations for a shift to Level 3 BIM (Digital Built Britain) and IoT (Internet of Things) as we move towards
- Ensure Mace maintain necessary accreditation as an independently verified BIM Level 2 company and gain further accreditation under PAS1192:34 & BS EN ISO 19650s Part 1
- Go 'beyond delivery', striving for operational stage soft landings powered by BIM.

Footnotes

- Building information Modelling (BIM) is a process involving the generation and management of digital representation of physical and functional characteristics of an asset. BIM is a shared knowledge resource for information about an asset forming a reliable basis for decisions during its entire life curle.
- 2. Level 2 BIM maturity is a series of domain and collaborative federated models, consisting of both 30 geometrical and non-graphical data, prepared by different parties during the project life cycle within the context of a common data environment. The project participants provide defined, validated outputs via digital data transactions using proprietary information exchanges between various systems in a structured and reusable form.
- PAS1192:2:2013 is the specification for information management for the capital/delivery phase of construction projects using Building Information Modelling
- PAS1192:3:2014 is Specification for information management for the operational phase of assets using building information modelling

Mace Project BIM Strategy Document



Mace Project BIM Strategy Proposal

Project Name: One Crown Place

Dated: 07 April 2016

Prepared by: Gareth Berridge

REVIEWED AND AGREED WITH PROJECT TEAM 03 OCTOBER 2016 CHRIS PETTY

Note: The following document has been prepared to identify the proposed primary objectives for the use of Building Information Modelling (BIM) on the project. This is a written response to the assessment of the tender information and the questions contained in the BIM Go / No

The intended purpose is to agree the level and extent of any BIM Modelling to be applied to

the project

This strategy is to be revisited at the prestart workshop.

lote: This strategy document is not intended to be used as a contractual document and should not be used to replace the project BIM Execution Plan which will still need to be produced.

Note: Highlighted comments to be amended / deleted

DOCUMENT NUMBER	REV	DATE	DESCRIPTION	STATUS

MP-DM-FM-060

Classification: Unclassified



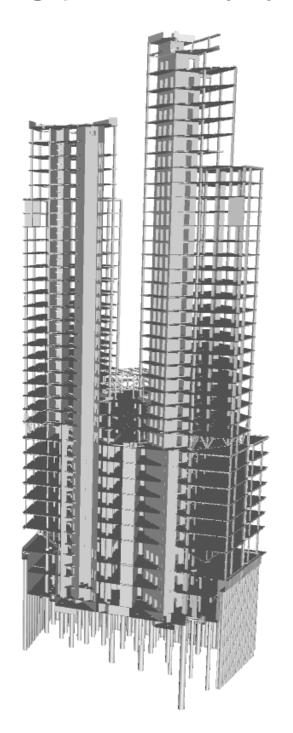


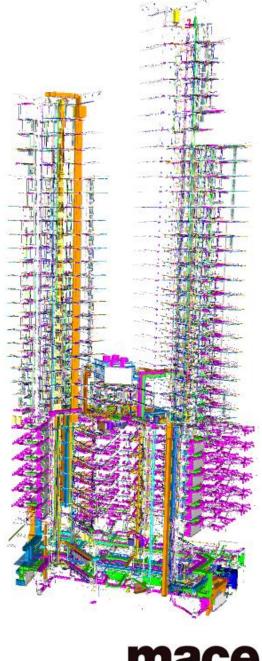
The BIM Strategy

PCSA

Model to LOD300 (Stage 4 Design) – led initially by CBRE and design team





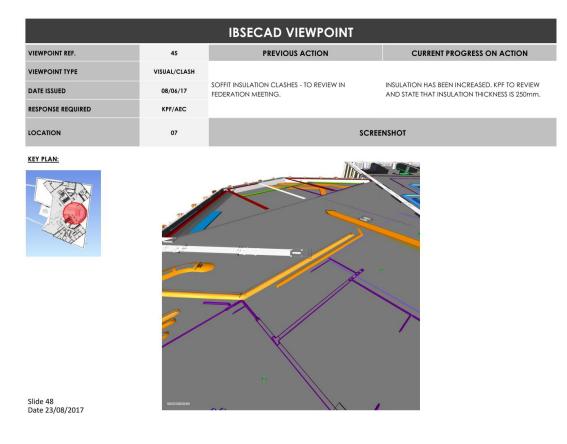


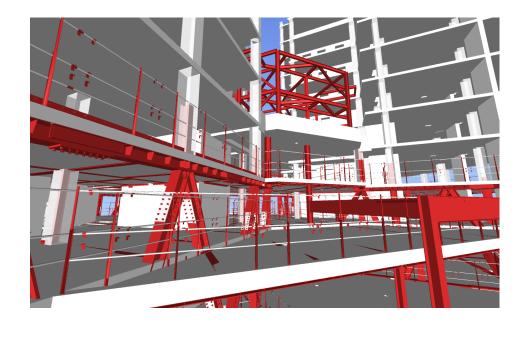


The BIM Strategy

PCSA Continued

- Appoint Technical Model Manager
- Consultant model coordination risk percentage
- Model logistics de-risk interfaces
- Establish Builderswork budget
- Model high risk MEP areas to LOD400





Main Contract

- Subcontractors LOD400 model final coordination
- BIM to field quality and progress monitoring
- Sequencing of key areas



3

PCSA
Technical Model
Management

Technical Model Management

SCOPE OF WORKS

BIM Strategy; Protocols & Execution Plan

Model Federation; Reporting & Solution Driven Workshops

Logistics & Temporary Works Authoring

Design for Manufacture & Assembly Study

Evaluate Supply Chain capabilities

Main point of contact for all BIM Management processes

OBJECTIVES

Enhanced Collaboration through RIBA Stages
Robust Design prior to Sub-Contractor Appointment
Conflict resolution through RIBA Stages
Improve on Site Co-ordination



Model Federation

PCSA BIM Strategy & Design Support during VE

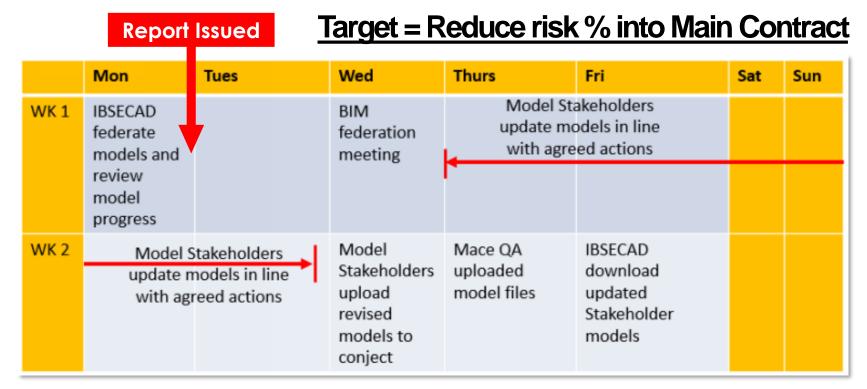
April 2016 – September 2016

PCSA Model Federation & Workshops

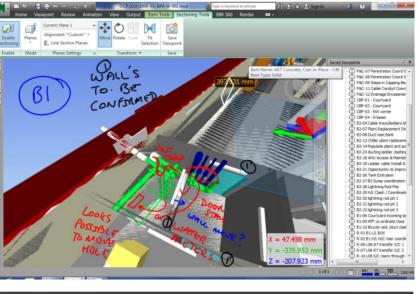
October 2016 – November 2017

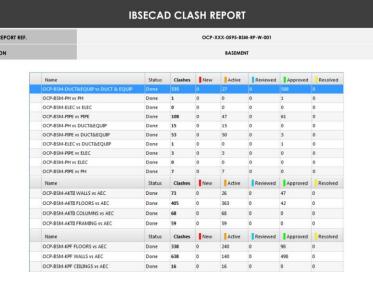








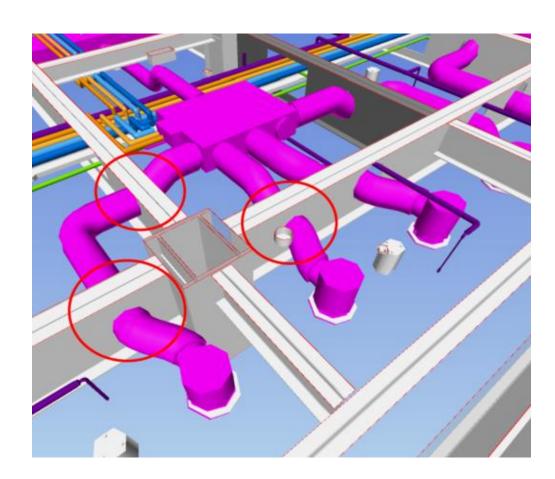


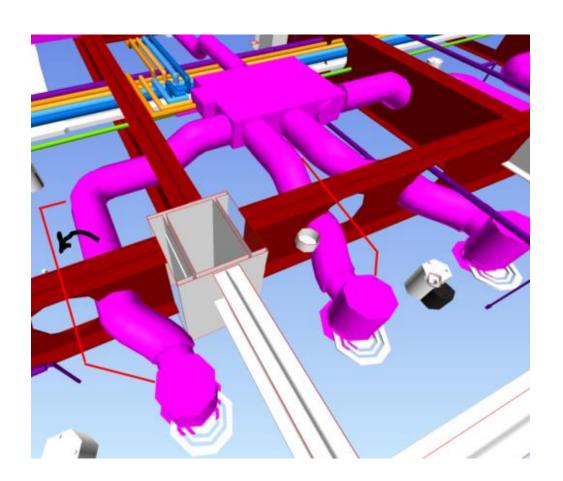


Solution Driven Workshops

Steelwork Cellular Openings

- Complex Steelwork design through Podium levels required detailed penetration reviews.
- Multiple instances of missing openings captured by design team which repeated through all the Floors and BOH areas at Ground Floor.
- All Openings Incorporated with AKTII prior to Steelwork package being tendered.





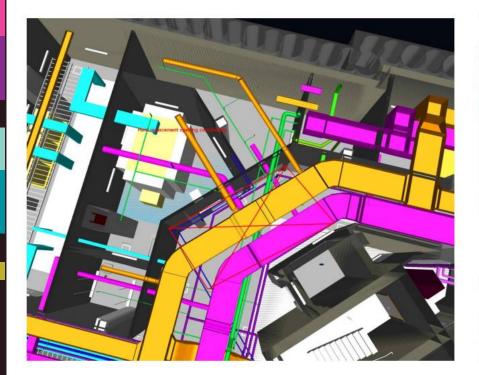


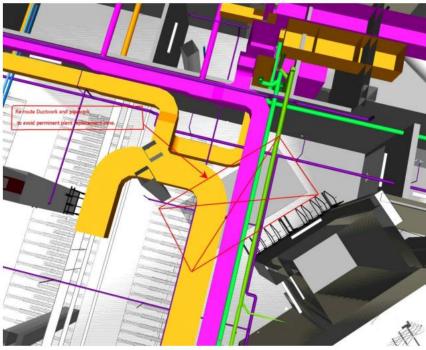
Solution Driven Workshops

Basment Plant Installation & Replacement Route

- Ground to Basement 2 "mole-hole" created for all Plant Installation and future major Plant Replacement.
- Highlighted, tested and reviewed throughout Stage 4 design co-ordination capturing required changes prior to tender package completion.

IBSECAD VIEWPOINT						
VIEWPOINT REF.	V003 & 004	DESCRIPTION				
VIEWPOINT TYPE	LOGISTICS					
DATE ISSUED	20/01/2017	H/L MEP Services at B1 & B2 run through the plant replacement access. Services to be re-routed around plant replacement opening as far as practicable.				
RESPONSE REQUIRED	INFO ONLY					
LOCATION	N/A	SCREENSHOT				



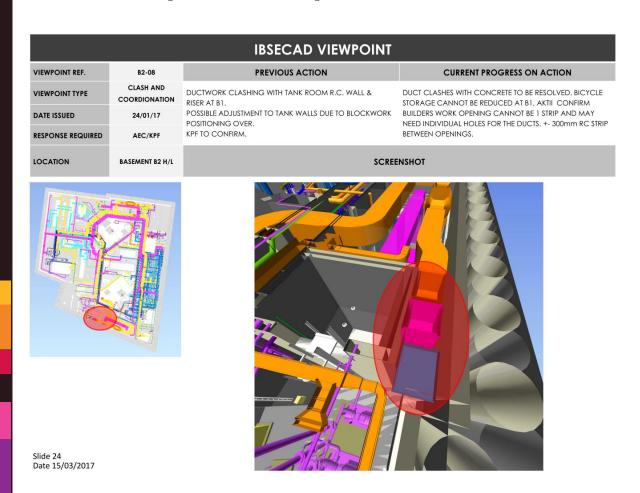


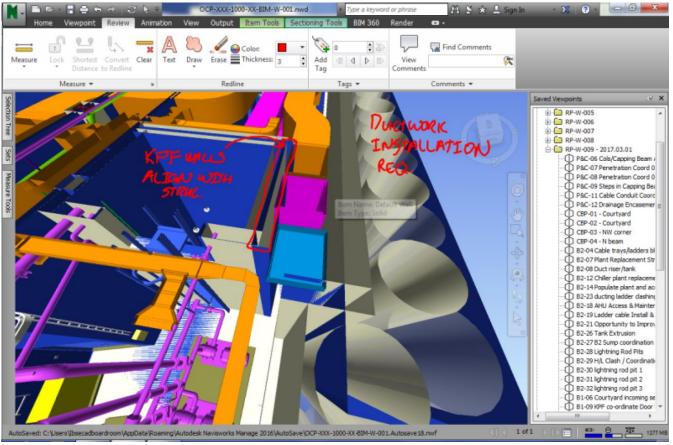


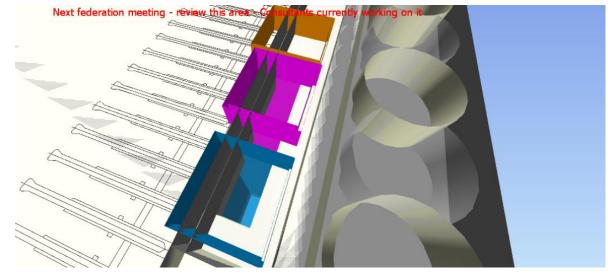
Solution Driven Workshops

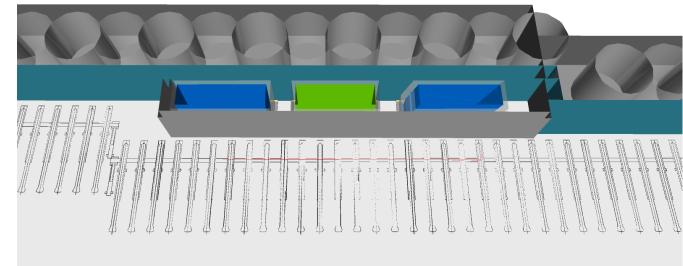
Key Structural Builderswork co-ordination

- Finalising large structural openings were key in the Basement areas in particular.
- Example of multiples Interfaces with MEP & Architecture key around Bike Store at B1.







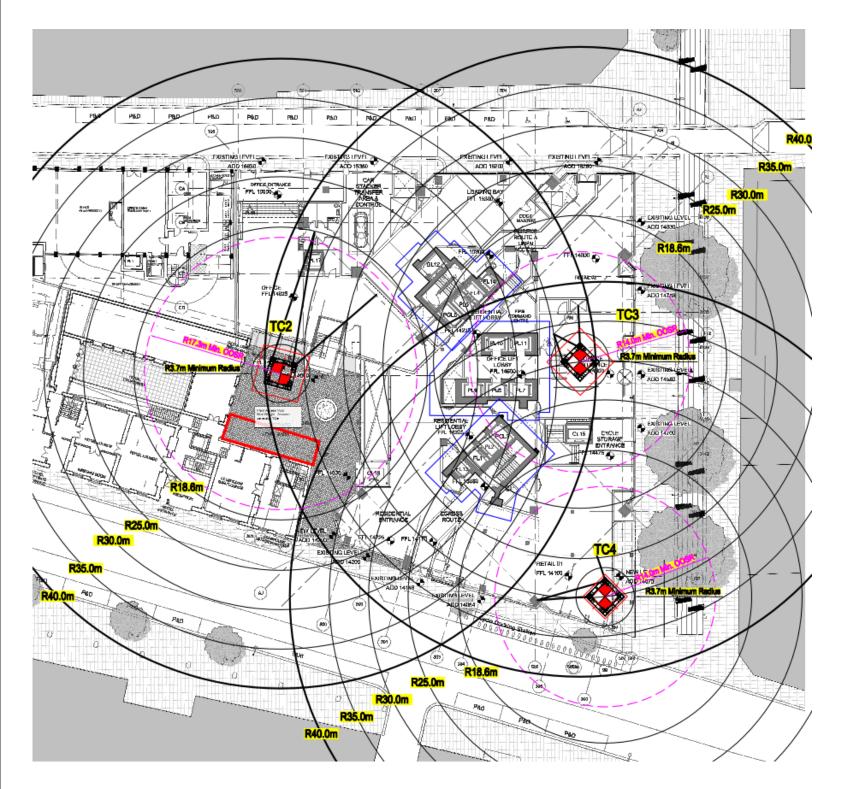


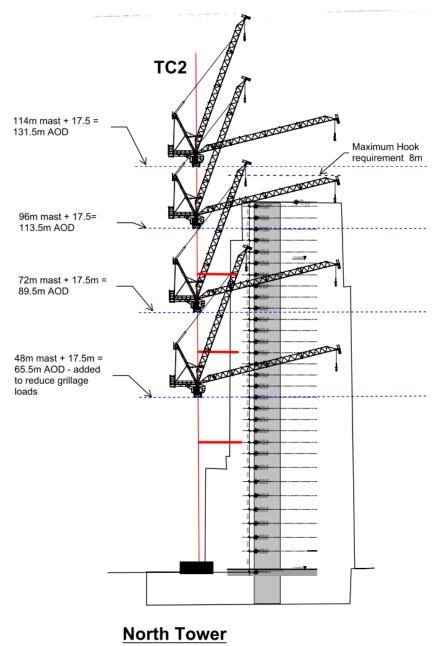
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PCSA
Site Logistics

Breaking the Mould

Avoid a traditional "2D" approach to Logistics & Temporary Works by creating 3D elements to carry out detailed planning within the Federated Model environment.









Logistics Model

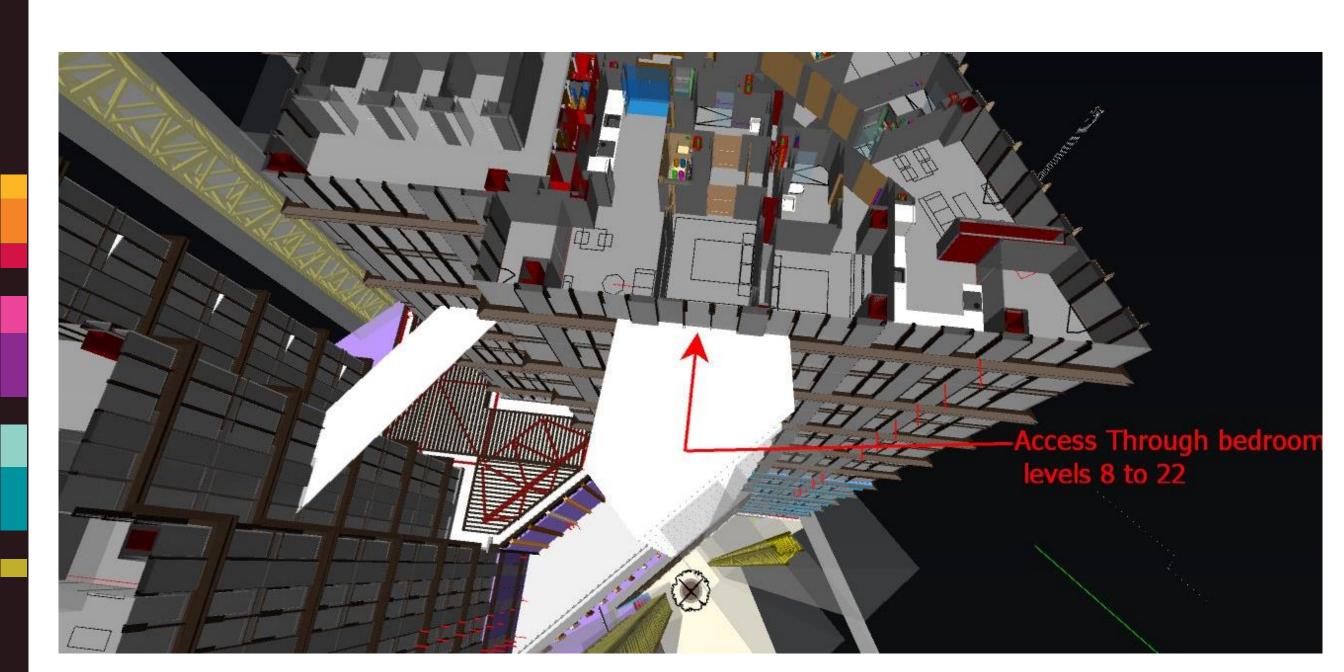
3D Model included;

- 3No. Tower Cranes
- Tower Crane Grillage
- Tower Crane Ties
- Basement Props
- Hoarding Lines
- Hoists & Scaffold Access Towers
- Hoist Ties
- Gantries
- Temporary & Permanent Steelwork



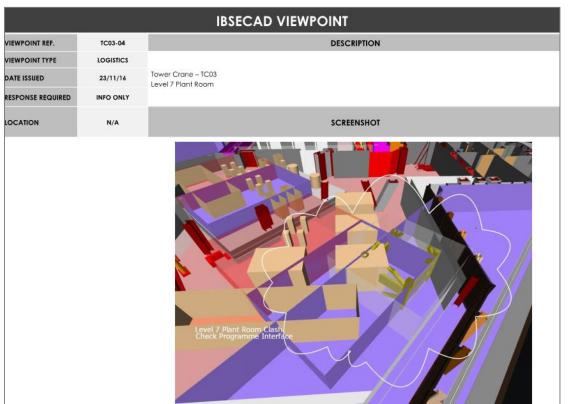
Detailed Planning

- Speed of iteration for optimal hoist solution
- Complete buy-in from the team.
- Clear advantage over equivalent, drawing based, method.



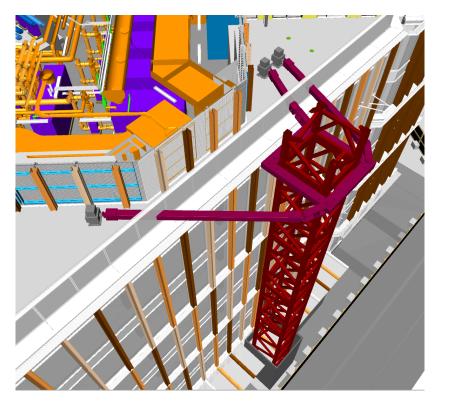
Detailed Planning

TOWER CRANE CO-ORDINATION





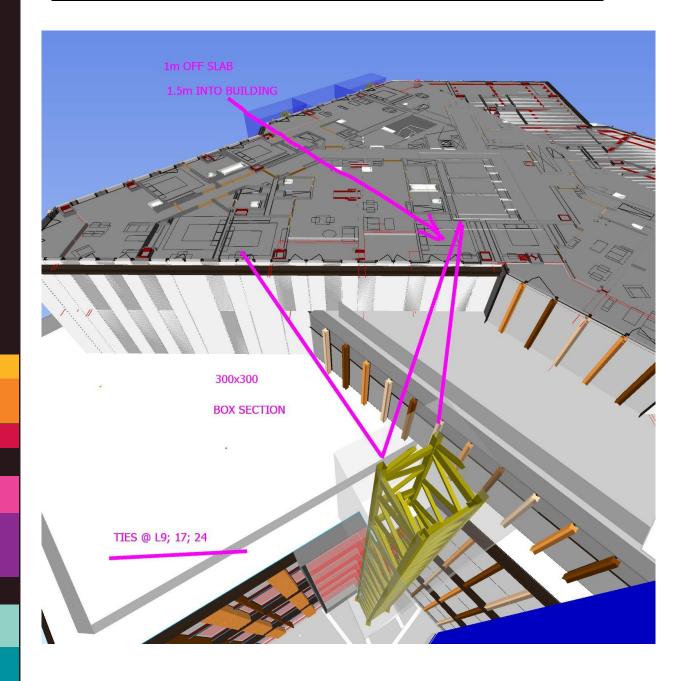


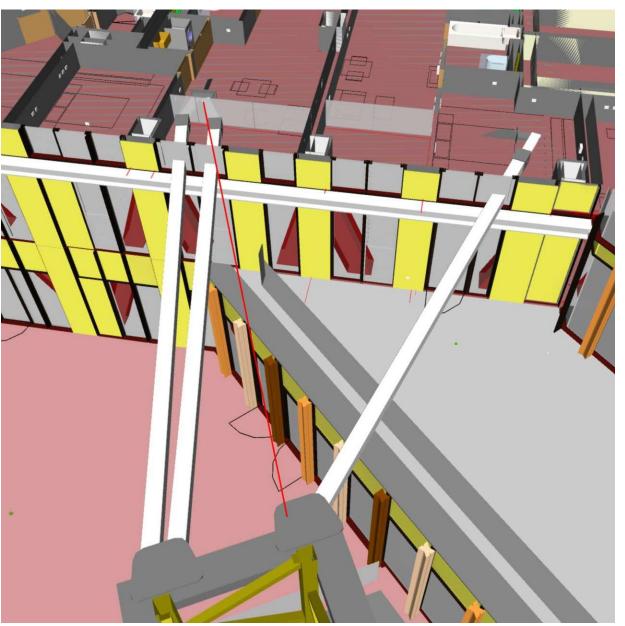


TC3 location adjusted to suit
LTHW Plant Installation at
Level 7 and avoid "Heat on"
Programme issue.

Detailed Planning

CRANE TIES SET TO MISS CLADDING MULLIONS

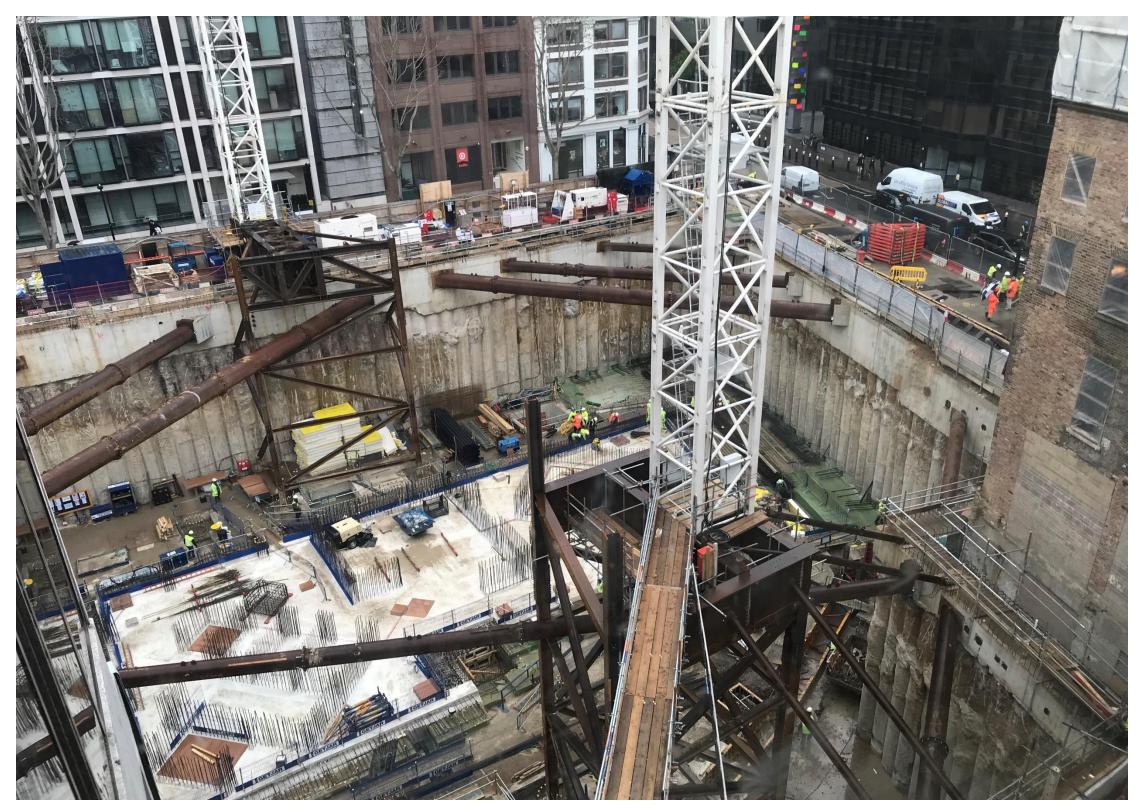




CRANE TIES SET TO AVOID BATHROOM PODS



Planned vs Actual





PCSA Early Engagement

Pinch Point Validation

 As part of the Stage 4 Sign off and agreement on Risk Percentage, Ibsecad were instructed to complete key area MEP Co-ordination to LOD400 working alongside the Design team.







BASEMENT L2

Main BOH Corridors
Chiller Room
South AHU Room

LEVEL 3

CAT A Typical Bay
CAT A AHU Room
North & South Risers

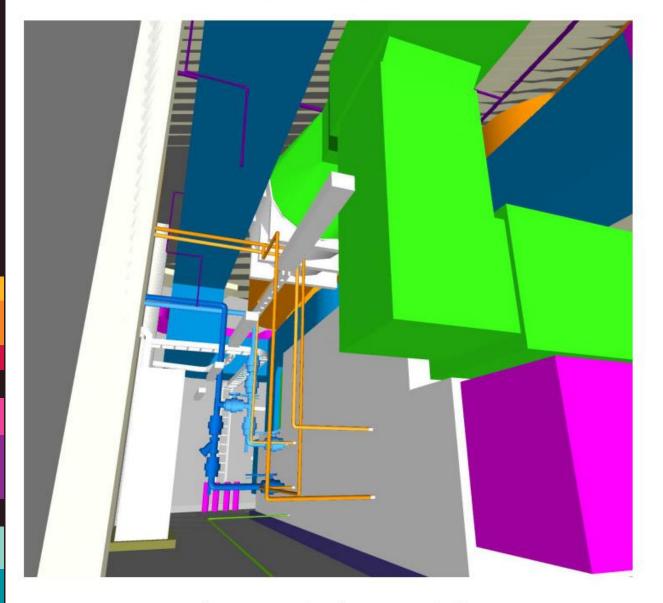
LEVEL 16

Residential Lobby
3 Bed Apartment Type
Utility Cupboard

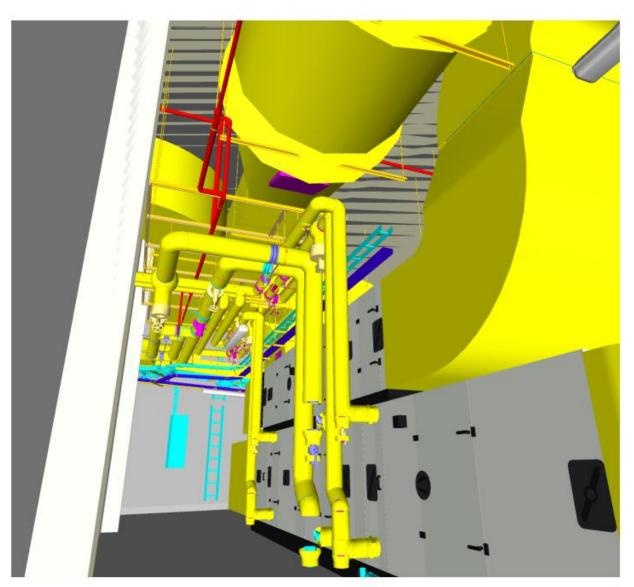
Value Added Co-ordination

Improving Plant Access & Maintenance

<u>BEFORE</u> <u>AFTER</u>







Ibsecad Coordinated Model



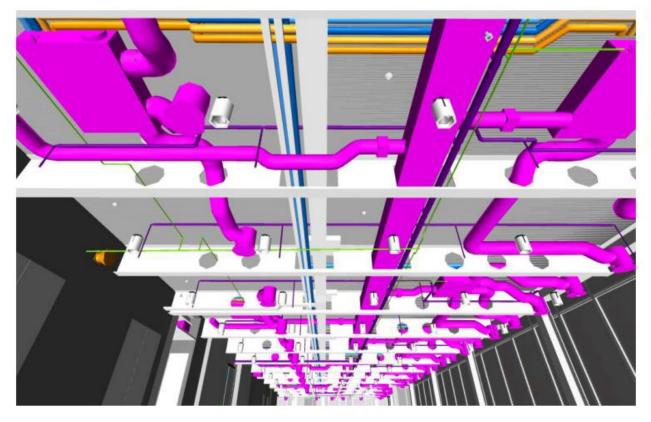
Value Added Co-ordination

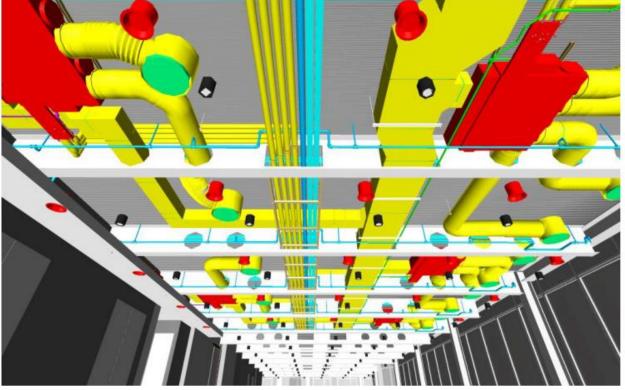
- CAT A Office crossover co-ordination improved
- Reflected services layout principles agreed with client

<u>BEFORE</u> <u>AFTER</u>

Aecom design model

Ibsecad Coordinated Model







Value Added Co-ordination

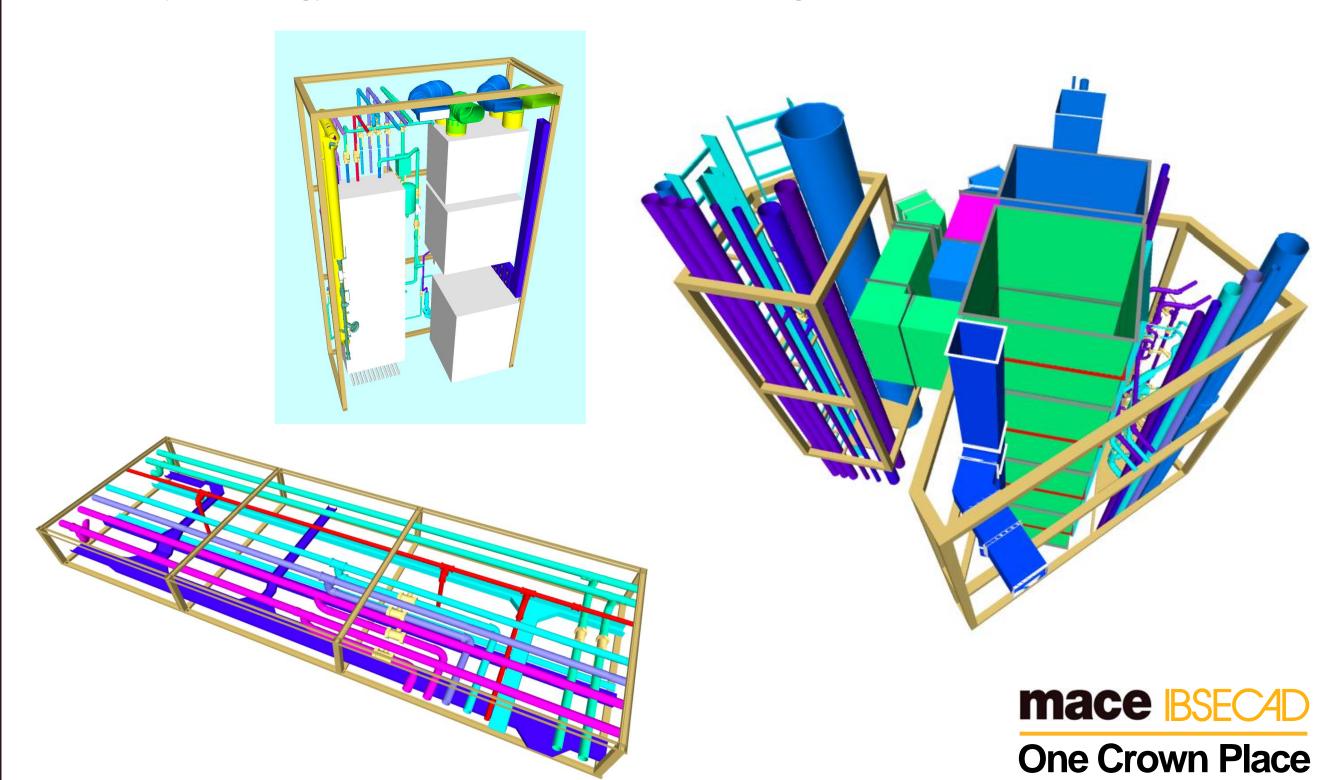
CAT A Office Rendering for Client agreement





Design for Manufacture & Assembly

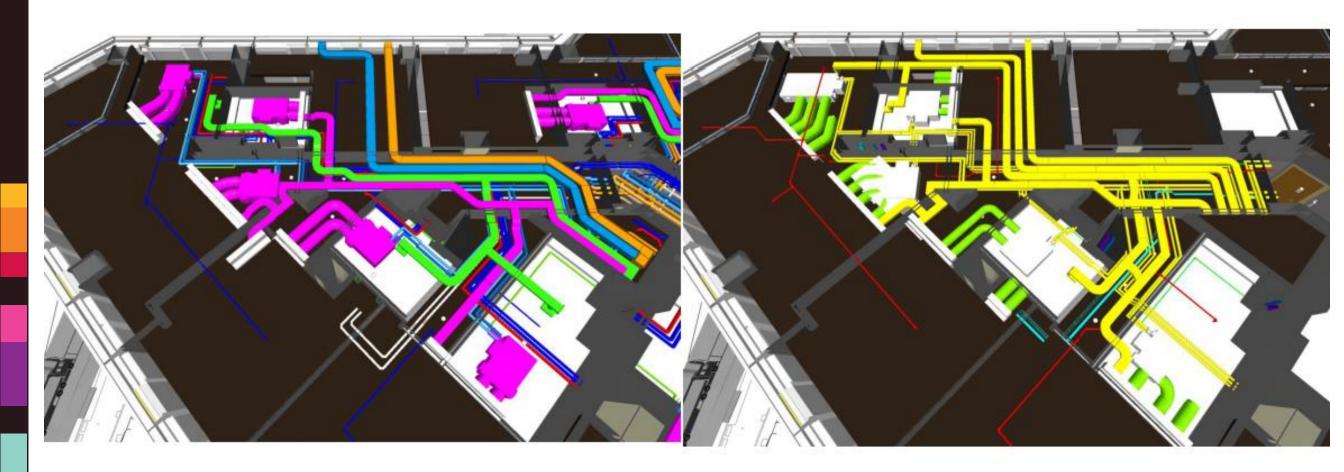
 Early Engagement also allowed for the DfMA Principles & Prototypes to be formulated into a Project Strategy for future Sub-Contractor tendering.



Risk...Confidence

THIS EXERCISE GAVE THE CLIENT & MACE CONFIDENCE THAT THE STAGE 4 DESIGN WAS ROBUST AND REDUCED THE RISK AGAINST SPATIAL CO-ORDINATION ISSUES.

<u>BEFORE</u> <u>AFTER</u>



Aecom design model

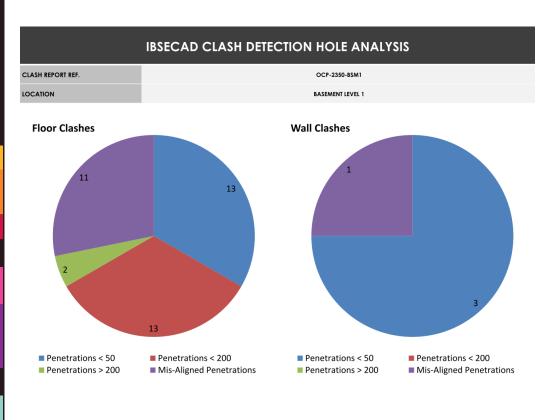
Ibsecad Coordinated Model

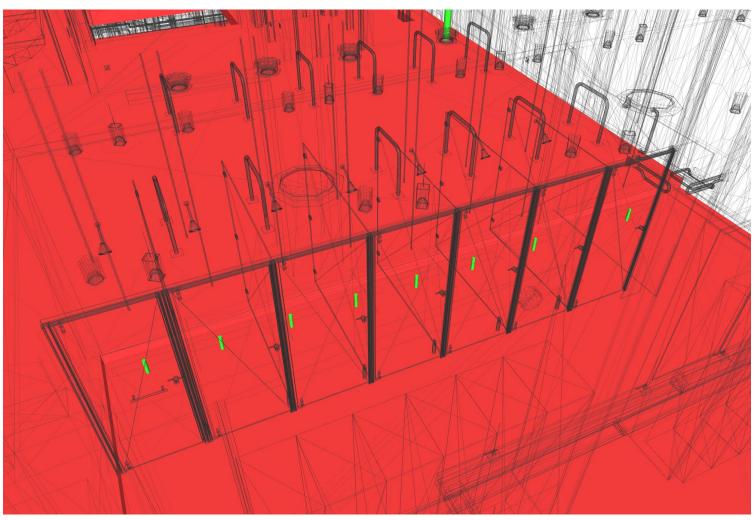


PCSA
Builderswork
Strategy

Builderswork Strategy

- NO UNPLANNED CORE HOLE DRILLING ON SITE
- Mace BWIC < 200mm dia.
- Clash detection to derive a budget for agreement in fixed price







Main Contract

Transition to Main Contract

- Clash Detection False positives need filtering and prioritising to communicate the state of coordination.
- Remaining Issues Log

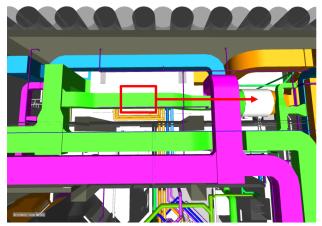




IBSECAD VIEWPOINT							
VIEWPOINT REF.	01	DESCRIPTION	STATUS				
MODEL VIEWPOINT NAME	06	Currently to remove the fan (for maintenance) at high level in the north AHU plantroom would require that the AHU is shut down and all pipework and containment be drained and removed. We do not believe that this is as the intended plant replacement strategy. There is a space created to the east of	Resolved. No architectural impact. Design coordination relayed to MEP sub-contractor. ITEM CLOSED				
DATE ISSUED	10.10.18	the room following removal of a separating wall (due to an unrelated issue) which we believe the fan could be moved to. There is also redundant ductwork into the room which has been left following removal of the wall.					
LOCATION	B2	SCREENSHOT					









Sub & Trade Contractor Federation



SKANSKA







Severfield



PERMASTEELISA GROUP

Ambar Kelly





STONEBATHWEAR

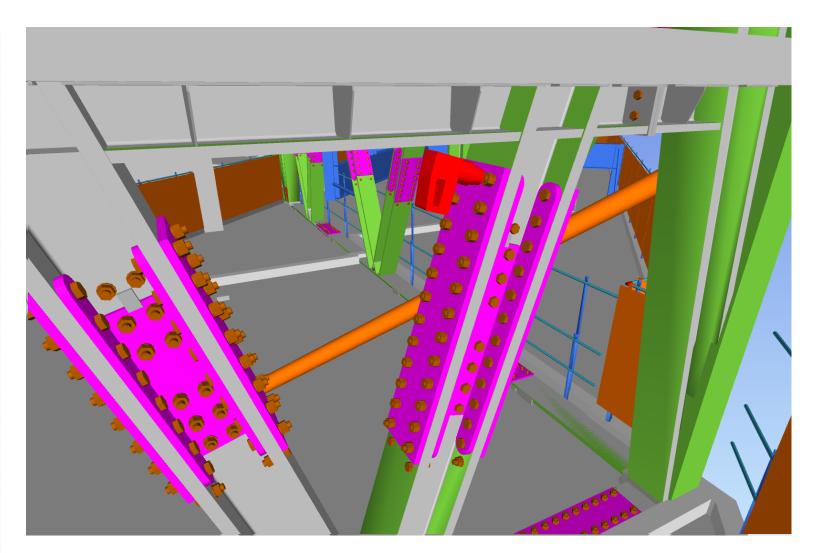
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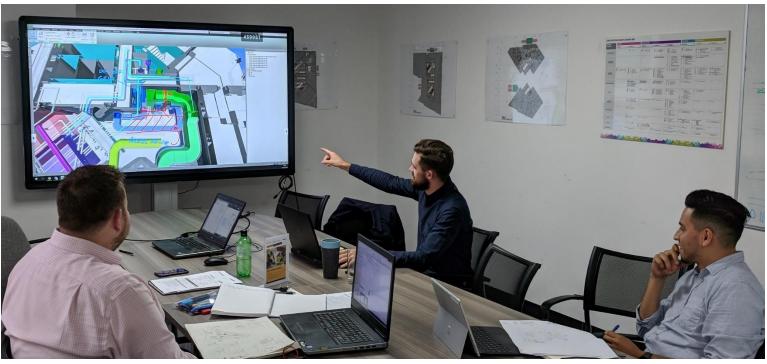






CONTRACTORS SO FAR...

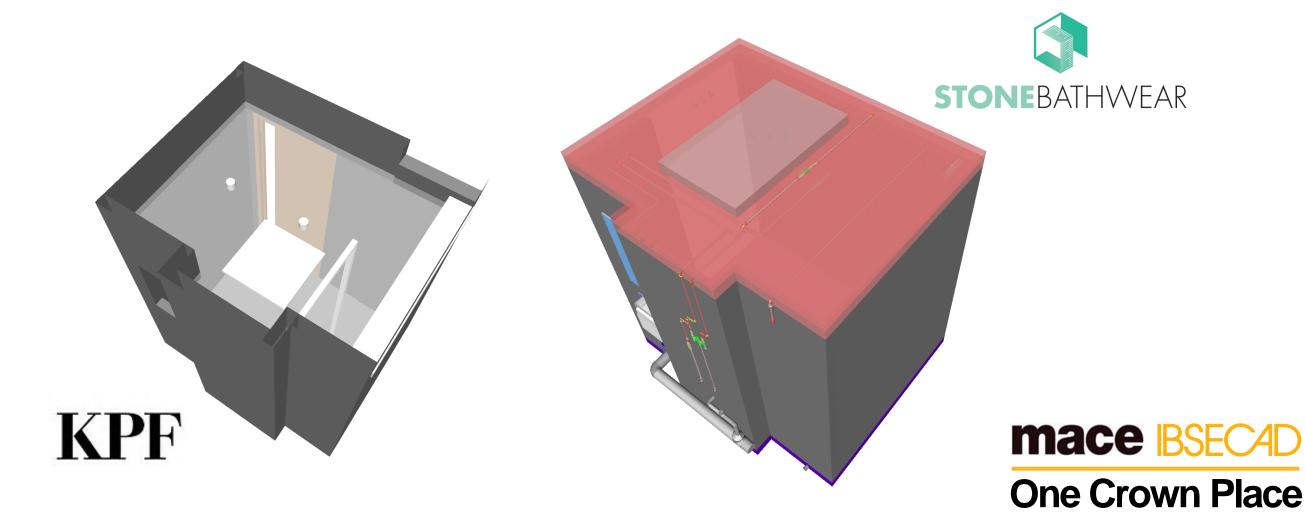




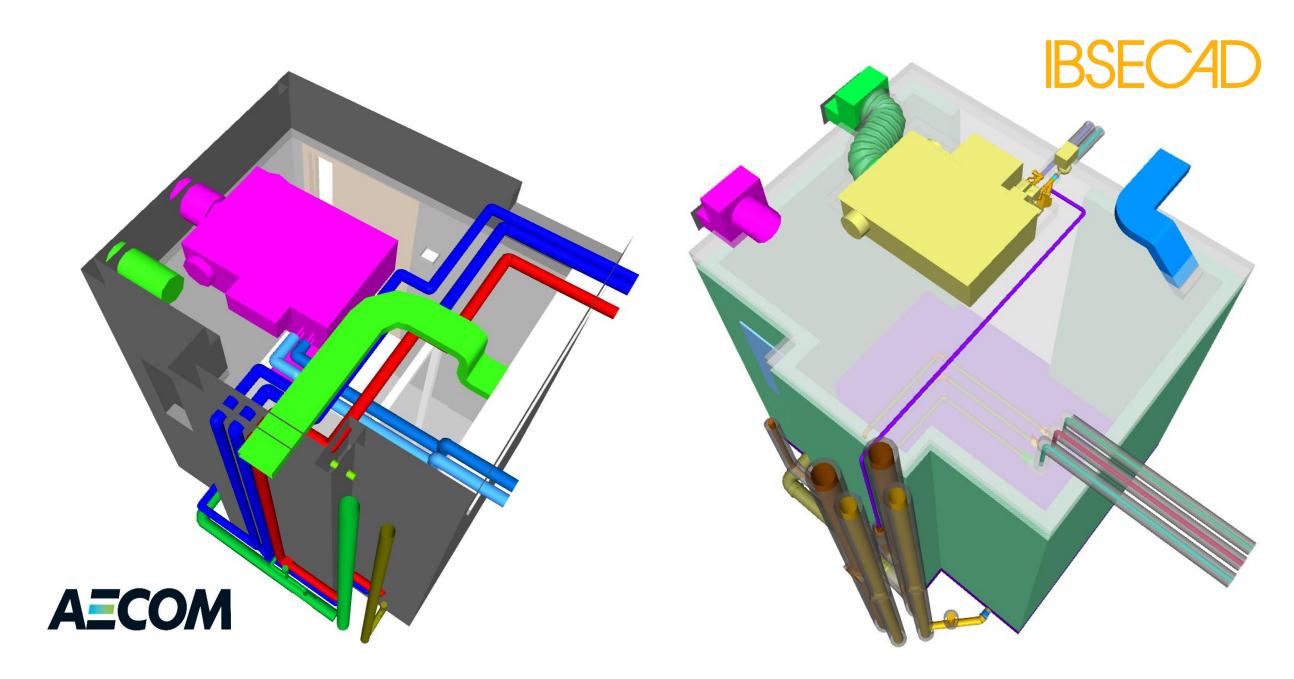
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Sub Contractor Development

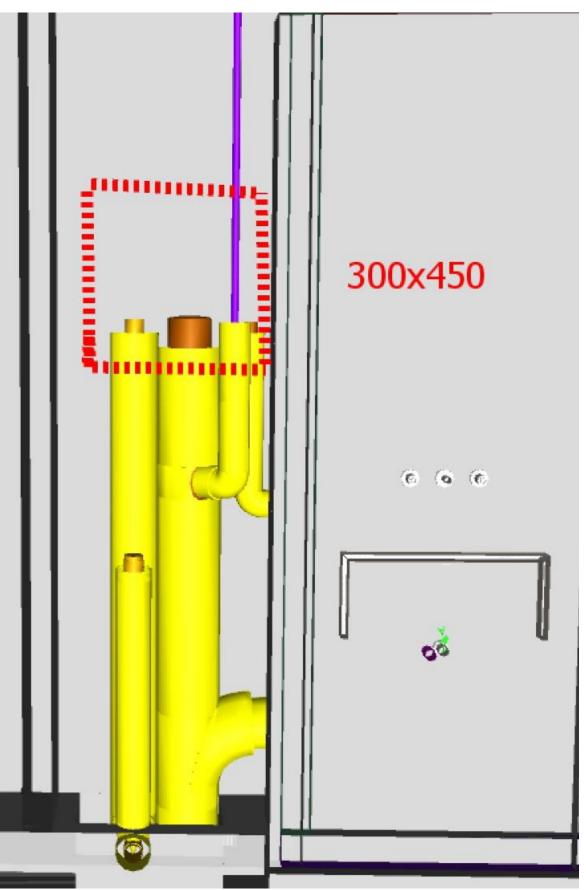
- Residential Bathroom POD's were a client led decision incorporated during the Stage 4
 design and previously reviewed as part of our Technical Model Management role.
- POD Co-ordination & Fabrication activities were on critical path on programme
- Early engagement taken to develop LOD400 Modelling for POD & Fit Out MEP
- Stonebathware appointed to develop and deliver POD package
- Ahead of MEP Fit Out Procurement; Ibsecad appointed to develop LOD400 MEP



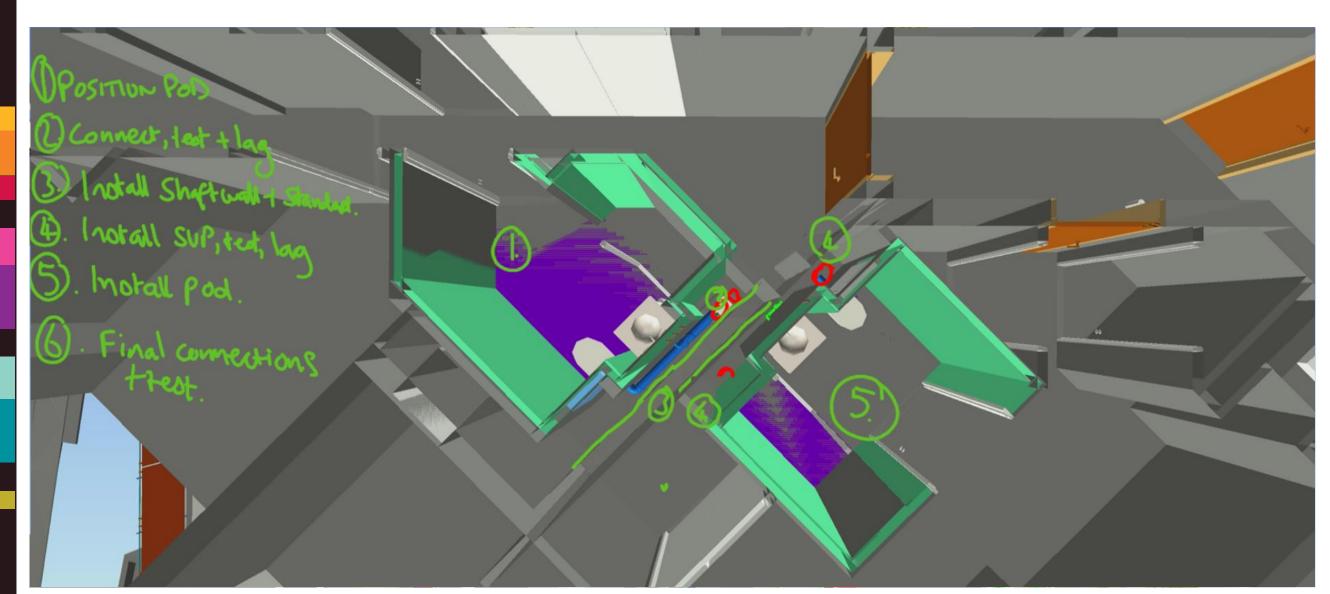
- Due to the constraints of ceiling and slab to slab heights; MEP services above and around the POD would need to be installed prior to Installation.
- Designed MEP routes, whilst co-ordinated, needed to change to allow for easier install, once POD was installed.





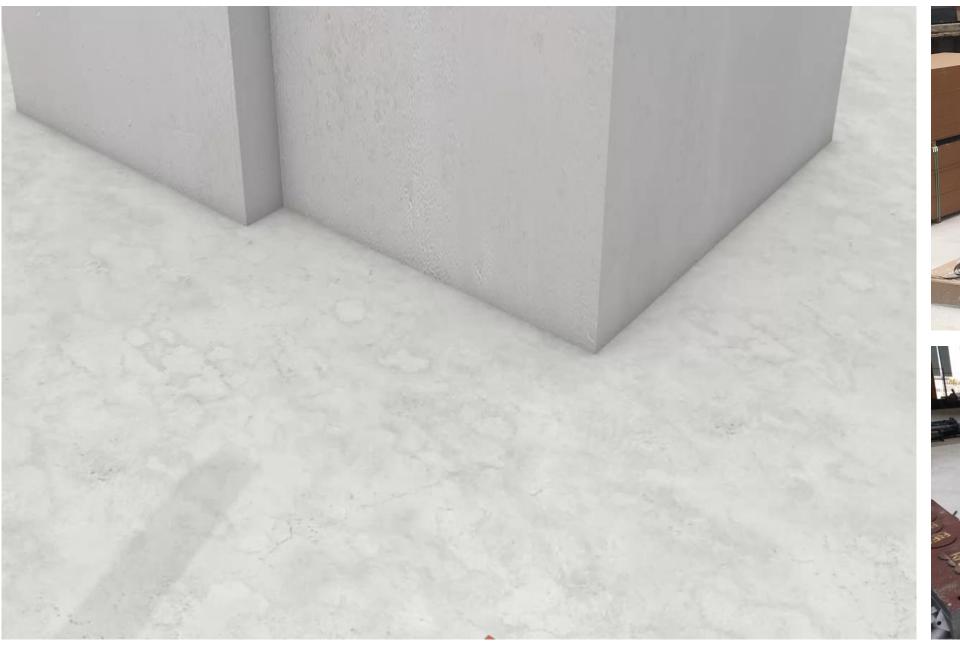


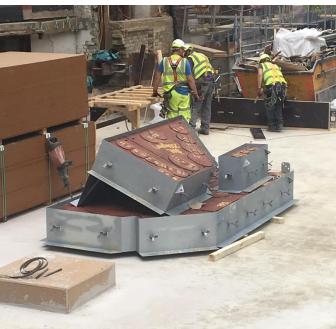
- All POD types have been developed to this LOD and co-ordinated in advance of Manufacture and Install.
- MEP is now being validated by the appointed MEP Fit Out Contractor.
- Access Panels have been incorporated for all services within the POD.
- Next Phase of works now involves creating a "playbook" 4D Sequence of the key floors.

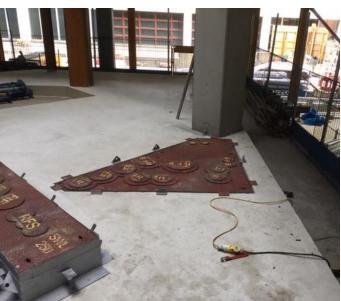


Ambar Kelly – RiserSafe®

- On Site safety featured heavily with the MACE team, and as part of the Riser Strategy there
 was an opportunity to utilise the RiserSafe® product; implementing on all risers.
- Early engagement of the MEP co-ordination with Sub-Contractor Structural design made all
 of this possible and is providing a major benefit to site safety with no need for barriers.







On Site Digital Construction

Digital Construction

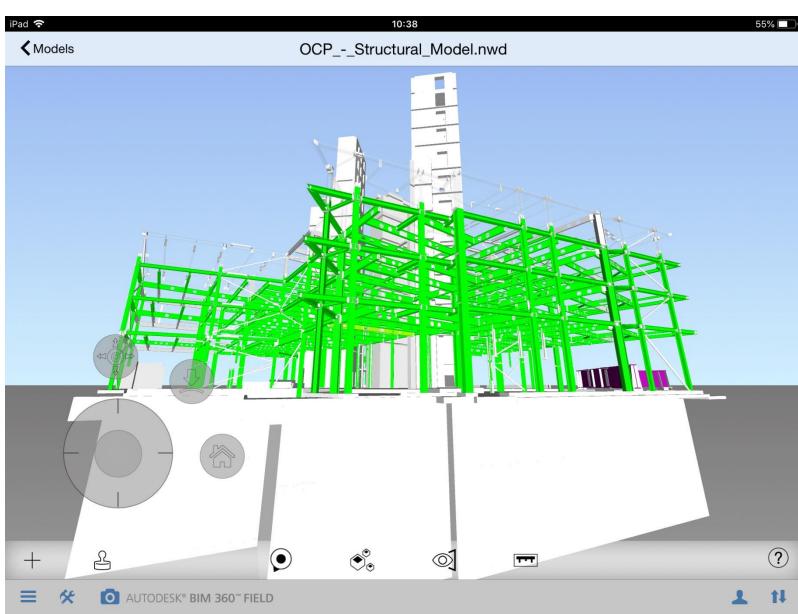
- Maximise the value of modelled information during fabrication and construction
- Provide timely information to our teams during manufacture and construction in a format they can act on.
- Examples;
 - BIM360 Field
 - Al onsite Progress with Disperse
 - Point Cloud Scanning Structure & Builderswork Validation
 - Fit Out Package Trimble Setting out
 - QR Coding
 - R&D Drone Surveys



BIM360 Field

- Daily site diaries collected on site digitally and stored in one place easily searchable
- Site progress reporting

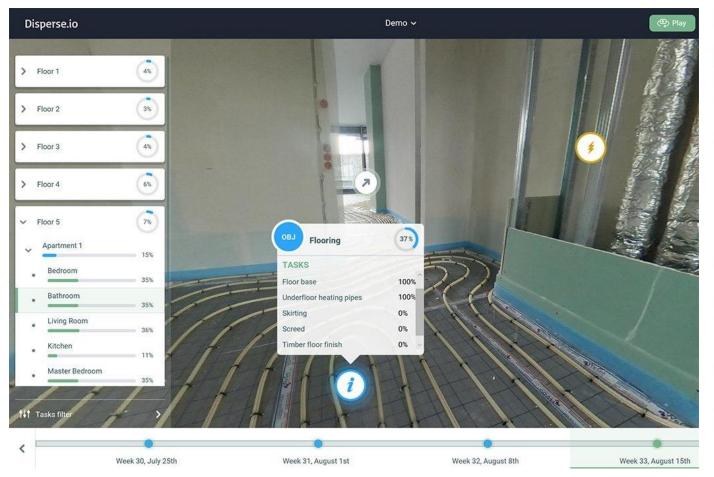






Al Onsite Progress - Disperse

- 10 apartment handovers / week
- Requires accurate feedback on progress
- 235 apartments vs handful of construction managers
- Solution = Al!





NEWS

MACE EMPLOYS AI ISSUE DETECTION TO TRACK ONSITE PROGRESS

0 Comments

11 JULY 2018 | BY BIM+ STAFF

Mace has become the latest contractor to adopt an artificial intelligence (AI) -powered issue detection system which tracks onsite progress.

The move comes after construction tech start-up Disperse piloted its product concurrently with Canary Wharf Contractors (CWCL) and Kier.

Disperse's system employs safety-trained site scanners which use 360 degree cameras in every room across all floors to capture progress on a project, before the firm's Computer Vision technology detects changes week-on-week, measures progress, and identifies anomalies.

So far, the pilots have covered a 327-unit residential tower in London for CWCL and a 120-room hotel in Reading for Kier, with the system analysing the projects using the 360-degree imagery. Disperse said its goal is to create an issue detection system comparable to those used in manufacturing plants.

It is now due to be used on 15 largescale projects by the end of 2018, including new projects with CWCL and Kier, as well as with Mace.

"AS PART OF OUR DIGITAL STRATEGY AND IN THE PURSUIT OF A BETTER WAY, THE RESIDENTIAL BUSINESS OF MACE GROUP HAS REVIEWED THE INNOVATIVE TECHNOLOGY AND REPORTING THAT DISPERSE CAN PROVIDE ACROSS OUR PROJECTS."

- PAUL CONNOLLY, MACE RESIDENTIAL TECHNICAL SERVICES



Trial Drone Survey for Logistics

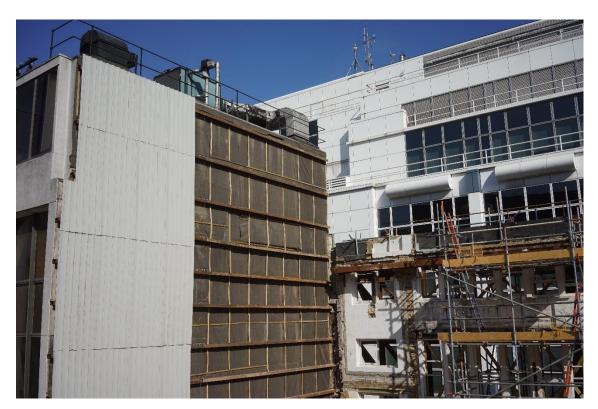
- Trial drone survey to investigate uses for logistics and spatial planning.
- Over 200 images taken and 3D point cloud produced via photogrammetry.
- Point cloud accuracy 30 to 50mm Able to validate clearances to adjacent buildings.



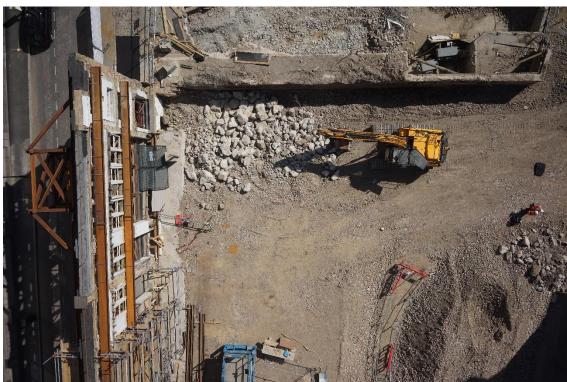


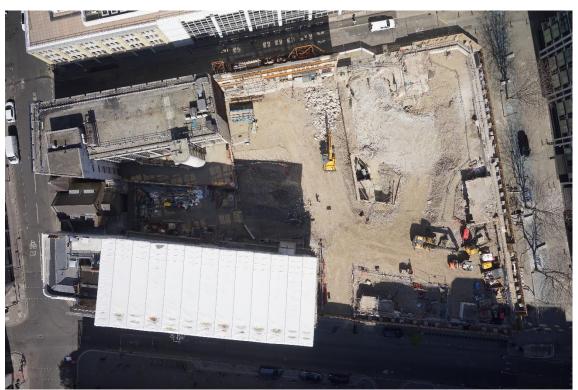


Photogrammetry Captures





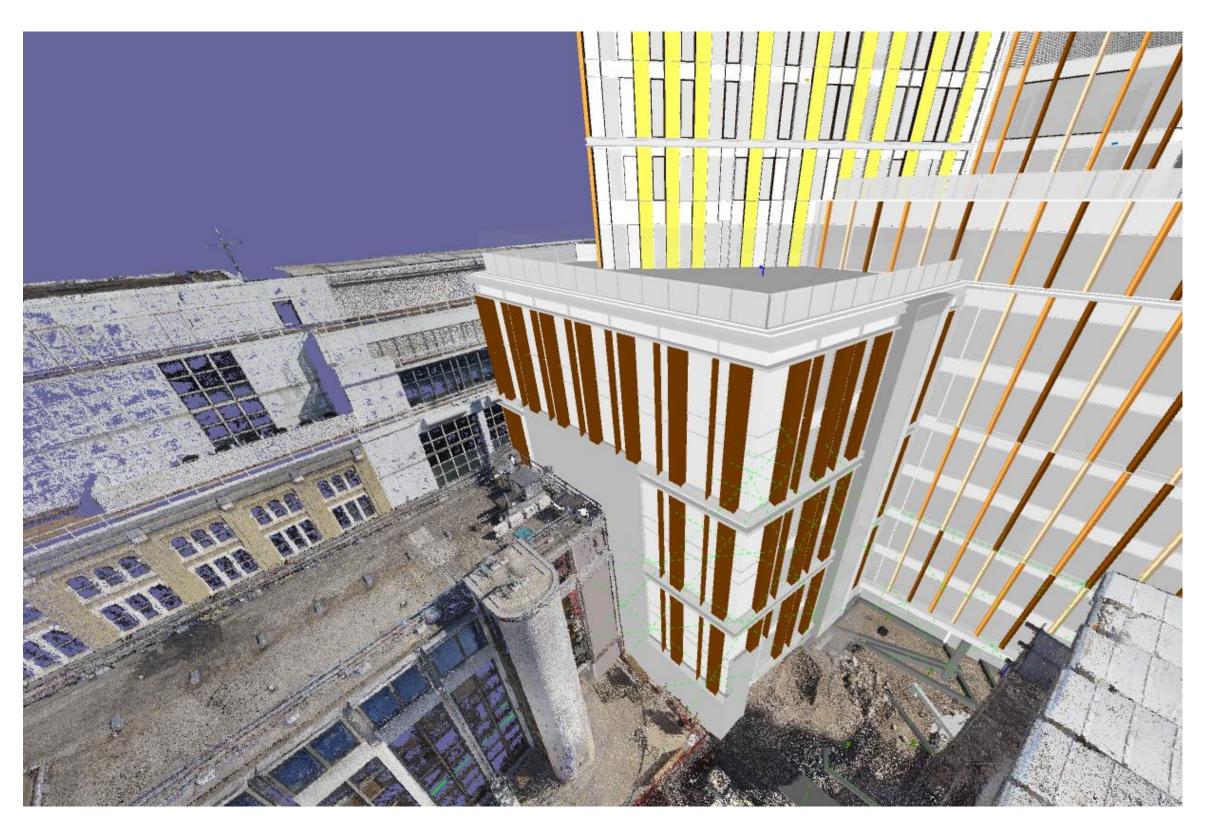






mace BSEC4D
One Crown Place

Point Cloud Federation







Point Cloud Federation







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